

1988/2014

TWENTY SIX  
YEARS  
ΕΛΙΑΜΕΡ

ΕΛΙΑΜΕΠ  ΕΛΙΑΜΕΡ

ΕΛΛΗΝΙΚΟ ΙΔΡΥΜΑ ΕΥΡΩΠΑΪΚΗΣ & ΕΞΩΤΕΡΙΚΗΣ ΠΟΛΙΤΙΚΗΣ  
HELLENIC FOUNDATION FOR EUROPEAN & FOREIGN POLICY

# LETTER FROM THE PRESIDENT OF THE BOARD OF DIRECTORS



Dear friends,

ELIAMEP, like everyone else living in Greece, has been affected in many ways by the crisis. Although the crisis is not over yet, we can say with a degree of certainty, and even perhaps with some twist of optimism, that ELIAMEP is emerging stronger from this ordeal.

With a small but carefully selected team of researchers, ELIAMEP ranks among the top 5 institutions, along with major universities, in the Socio-Economic Sciences and Humanities sector in Greece, both in terms of number and value of the projects awarded to it by the European Commission. International rankings of think-tanks put it at the top of the list among its counterparts in South Eastern Europe. Personalities of an international caliber are using ELIAMEP as a forum to express their opinions and our own researchers are actively participating in the Greek and European public debates. Recently the European Research Council approved the first large-scale project in the Socio-Economic Sciences and Humanities to be implemented in Greece. And it will be hosted at ELIAMEP. We also launched the Crisis Observatory, an important initiative with international outreach and financial support from the Niarchos Foundation, whereas research programs on European Union developments, the Balkans and the Middle East continue to run successfully. Furthermore, ELIAMEP's research presence on migration and, more recently, energy issues has been strengthened. This year we are organizing the 11th European Seminar, an annual event which gathers well-known analysts and practitioners from various countries to discuss topical European issues.

To our many friends from Greece and abroad, to all our donors and associates, we owe our sincere thanks and a promise that, as far as we can, we will keep working hard in order to build a strong Greece and a strong Europe and a world where differences are dealt with through dialogue and rules that equally apply to all, and not with the use of force.

Loukas Tsoukalis

# ABOUT ELIAMEP

*ELIAMEP can trace its origins to informal meetings in the mid-1980s among academics, diplomats and journalists. It is an independent, non-profit and policy-oriented research and training institute, with both research and training dimensions. It neither expresses, nor represents, any specific political party view. It is only devoted to the right of free and well-documented discourse.*

The Hellenic Foundation for European and Foreign Policy - ELIAMEP was founded in 1988 and aims to serve as a place for research and training, as well as a forum for open dialogue and deliberation on topical matters of European and foreign policy. To fulfil its mission ELIAMEP conducts research; provides evidence-based information, analysis and policy recommendations to policy-makers, researchers, journalists and the public at large; offers training opportunities to professionals working in relevant fields; raises public awareness and promotes the public and political dialogue; and participates actively in international networks and partnerships. ELIAMEP is independent and polyphonic. It promotes the free exchange of ideas, substantiated opinions, and critical thought and is guided by the principles of international peace, democracy and human rights. It does not have official positions on any matter, nor does it serve as an instrument for state, party or private actors. Its work is funded exclusively through grants awarded to it in support of specific projects; sponsorships and donations; and fees for the provision of research services.

ELIAMEP is governed by a 13-member Board of Directors.

Additionally, ELIAMEP benefits from the substantial support of a 4-member Honorary Council, a 17-member International Advisory Board and a 17-member Scientific Council, all consisting of prominent personalities from the academic, business, foreign policy, military and media communities.

It is staffed by a small number of permanent staff members and a large number of researchers and interns, usually affiliated with ELIAMEP on a project basis.

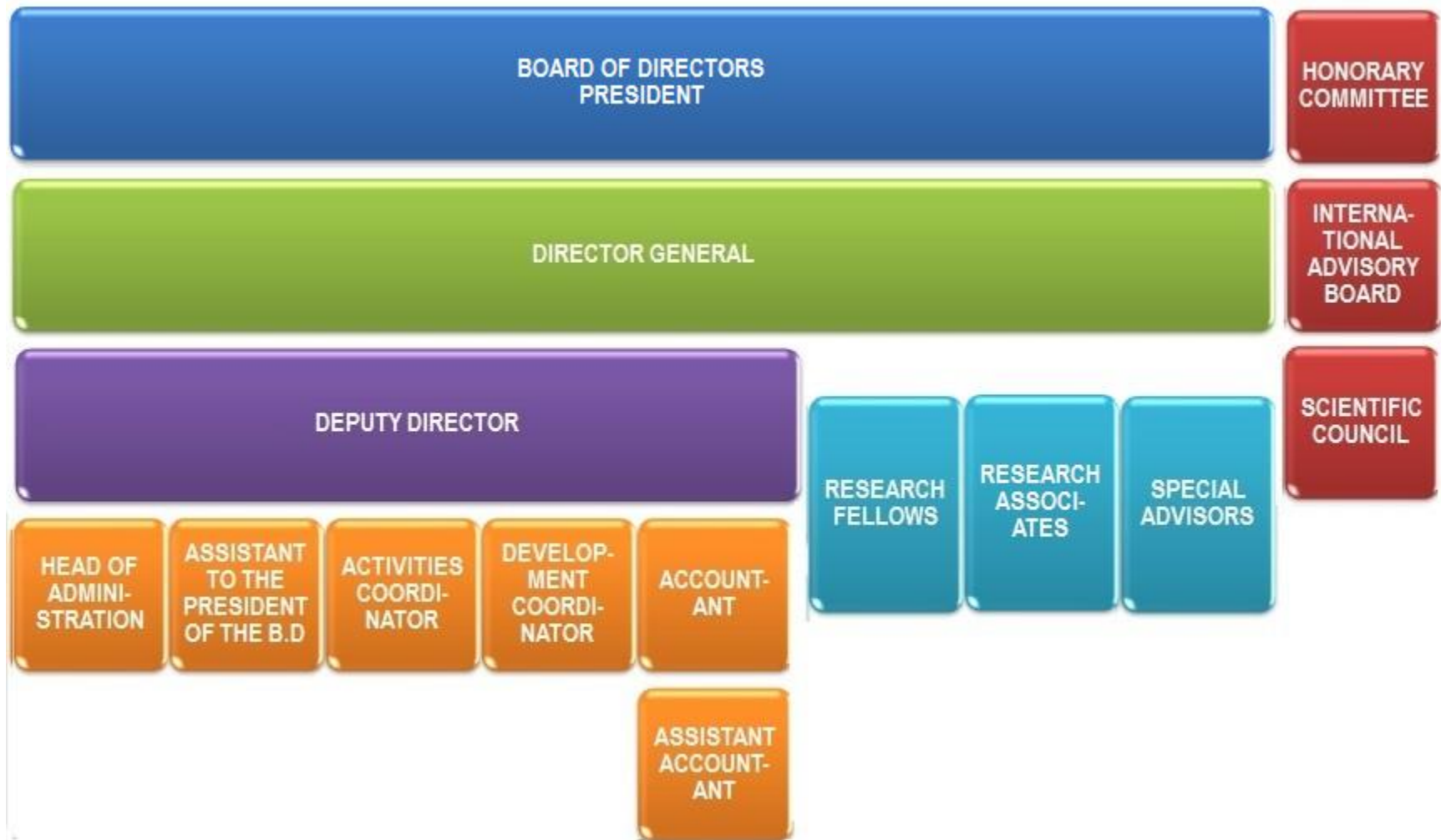
Moreover, ELIAMEP's groups of Special Advisors and Research Associates add their own weight of expertise to the Foundation's work.

Since its establishment ELIAMEP has been operating within a constrained budget, funded primarily through the conclusion of contracts for the implementation of research and training projects, as well as the sponsorships from Greek and foreign foundations and organizations. Its property consists solely of the office space it owns, which was acquired with the support of the A.G. Leventis Foundation and the Stavros S. Niarchos Foundation.

Specific projects or actions of ELIAMEP have in the past been supported by public or private institutions in Greece and abroad.

Last but not least, in 2004 ELIAMEP launched the Institutional Partnership Programme, through which companies, entrepreneurs' associations, embassies and other similar institutions can support the continuation and further development of the Foundation's work.

# ELIAMEP CHART OF ORGANISATION



# OBJECTIVES

*ELIAMEP's mission is to provide a forum for public debate on issues of European integration and international relations and to conduct scientific research that contributes to a better informed and documented knowledge of the European and international environment. In pursuing these objectives, ELIAMEP:*

▶ Conducts research on topics pertaining to European integration, the future of Europe and international relations with special emphasis on security, transatlantic relations, migration, energy security, relations between the EU and Asia, human rights, good governance and climate change issues.

Its geographical areas of interest include the wider Southeast European, Black Sea, Mediterranean and Middle East regions;

▶ Contributes to the public dialogue on the aforementioned issues;

▶ Provides decision-makers, both in the public and private sectors in Greece, Europe and beyond, with authoritative and independent information, analysis and policy recommendations;

▶ Trains professionals (civil servants, politicians, journalists and academics, among others) in a variety of areas such as European integration, conflict prevention, management and resolution skills, civic participation, civil society building, as well as the role of the media in democratic, inclusive and tolerant societies;

▶ Raises public awareness on issues of European integration, foreign policy and international affairs;

▶ Briefs senior officials, journalists, diplomats, policy analysts and delegations from military academies visiting Greece;

▶ Participates actively in international partnerships and networks as well as to the debate on the future of Europe and of transatlantic relations.

# RESEARCH

*Research is one of the two main tools ELIAMEP uses for achieving the objectives previously outlined. Training seminars of various format and content is the other.*

**ELIAMEP has undertaken extensive research in areas such as: European integration and enlargement; comparative political, economic and military developments and conflict resolution efforts in Southeastern Europe, the Black Sea area, the Caucasus, the wider Mediterranean and the Middle East region; migration; transatlantic relations; energy security; climate change and its impact on human security; good governance and human rights.**

**Over the years, ELIAMEP has devoted considerable human resources to the improvement of Greek-Turkish relations and the Cyprus issue, with an emphasis on strategies of tension reduction and conflict resolution.**

**ELIAMEP's research is conducted in the form of individual or team projects by the Foundation's research fellows and associates.**

**ELIAMEP's approach to research involves identifying possible contingencies and scenarios, and formulating realistic policy recommendations to specific policy challenges that are, or will soon be, at the top of the national and European policy agendas.**

## European Integration

The political and institutional developments of the EU enlargement and integration processes are among ELIAMEP's most significant research areas. Past and ongoing projects have focused on: the European Union's internal reform process; the challenges of the period of reflection that followed the Constitutional Treaty's rejection by two European referenda; the revised Treaty of Lisbon; the EU's role in international affairs and particularly the development of a common foreign, security and defence policy; the political economy of Europe; EU enlargement to the east and south-east of the continent; and, the enlarged EU's neighbourhood policy. ELIAMEP has increasingly explored the challenges facing Europe's changing societies, the political cultures of Europe, the growing European public sphere, alongside immigration and ethnic minority issues. We also concentrate on the implementation of internal reforms in critical areas in order to deal with the new global challenges as well as Greece's position in Europe's core.

## Regional Developments, National and International Security

Based on the premise that national, regional and international security are closely connected, this research area covers a wide range of geographic and thematic topics. Greek foreign and security policy and Greece's role in the European security architecture and the Mediterranean are priorities at the centre of this research cluster. The Cyprus issue and Greek-Turkish relations in view of Turkey's EU vocation and the consequent changes in its society, politics and foreign policy constitute the fundamental pillars of this research area. Furthermore, ELIAMEP explores a number of thematic and functional issues, including the Arab revolts and the impact of recent events in Ukraine on EU-Russia relations. Good governance, energy security, and asymmetric threats, such as international terrorism, the proliferation of weapons of mass destruction, or transnational criminal networks, are studied in terms of the new challenges these pose for the security sector. Activities include expert meetings, workshops and conferences, conflict resolution and training seminars, working and policy papers and cooperation among networks ELIAMEP is among the leading European think tanks and of institutes.

## Transatlantic Relations

Transatlantic relations have always been an area of high priority for ELIAMEP. Its importance has increased in view of international developments in the political, social and economic spheres which create a new political and security agenda. This core policy area focuses on the role that the United States and Europe can play in the face of fast-paced and changing global security issues. Our work in this field aims at addressing transatlantic complementarities, exploring and bridging often diverging interests and perspectives, and seeking ways to improve the division of labour between the partners.

## Migration

Migration has emerged as one of the key research and policy topics for ELIAMEP in recent years. Currently, ELIAMEP conducts several European and international research projects on international migration with a special interest in the development of appropriate migration management and immigrant integration policies in Greece and in Europe. Research conducted at ELIAMEP has focused on the following dimensions: migration policy in Greece and overall the experience of Southern European countries as new migrant hosts in the changing European space; the interaction between migration policies and immigrants' plans of moving or settling down; the challenge of irregular migration in the enlarged EU; civic participation of immigrants in the EU; educational, political and legal challenges raised by migration-related cultural diversity; and the combination of European and multicultural agendas in educational policies in Greece, Britain, Germany and the EU in general. Future plans include a wider comparison of North American and European experiences in making and implementing migration policies; and further research on multiculturalism and social integration, particularly concerning Europe's Muslim populations.

## Crisis Observatory

*The Crisis Observatory is funded by the "Stavros Niarchos" Foundation.*

In view of the deep crisis which engulfs Greece and other countries of the European Union, ELIAMEP deemed necessary the creation of an institution dedicated to the study of the crisis. Its primary objective is to become a central hub for information, research and dialogue for both the Greek and European crises. The Crisis Observatory's guiding principle is the presentation of new research, policy proposals and information, which are based on solid arguments and empirical evidence, with a view to improving the level of public discourse about the crisis. Visitors of the Crisis Observatory's website ([www.crisisobs.eu](http://www.crisisobs.eu)) can find:

- Publications: Original papers' series (Opinion Articles, Policy Papers and Research Papers) written by Greek and international experts for the Crisis Observatory.
- Interviews: with Greek and foreign politicians and officials, as well as with respected academics, analysts and intellectuals.
- Database: Over 60 indicators with historical and comparative data classified into subject categories and updated on a regular basis.
- Library: Selection of publications about the crisis, classified into geographic and subject categories, as well as according to the type of publications.
- Repository: Official documents of national governments, international organizations and European institutions, concerning both the Greek and the wider European crisis.

- Timeline: Interactive timeline of the major events in the Greek and European crises.

- Brussels update: Briefs in view of upcoming meetings of European institutions and post-meeting reports.

The Crisis Observatory is active on the social media [[twitter.com/crisisobs](https://twitter.com/crisisobs) and [www.facebook.com/crisisobs](https://www.facebook.com/crisisobs)]. Filtering more than 60 sources of news, statistics, comment and analysis, the Crisis Observatory provides its followers and friends with a unique, single source of information and analysis about the Greek and European crises.

# SEMINARS & ACTIVITIES

*Every year, ELIAMEP organises events with the aim of exchanging and developing new ideas, disseminating information among scholars and policy-makers and contributing to the wider debate about issues of European and foreign policy and international affairs.*

**Events include briefings and lectures, which are given by distinguished guest speakers, workshops, as part of its research programmes, as well as training seminars for high-ranking officials and policy-makers.**

**There are two major annual events: the European Seminar a high-level conference on European issues, now in its 11th year; and, the Annual Lecture, a public discussion hosting distinguished speakers from around the world.**

## Recent Activities

- ▶ 27.05.2014: Conference on: "Fostering an Inclusive Economic Recovery in Greece: Promoting SME Innovation and Combating Youth Unemployment" organized by The European Investment Bank – Institute and the Crisis Observatory of ELIAMEP.
- ▶ 6.03.2014: Lecture delivered by H.E. the President of the Federal Republic of Germany, Mr Joachim Gauck, on 'Europe: Our common heritage and future'. Organized by The Embassy of the Federal Republic of Germany and ELIAMEP.
- ▶ 29.07.2013 ELIAMEP organised Lecture delivered by the Prime Minister of Italy, Enrico Letta, on lessons from the crisis, challenges and priorities for the European Union.
- ▶ 10.06.2013: Lecture delivered by the Prime Minister of Luxembourg and former Eurogroup President Jean-Claude Juncker. The title of the speech by was: «The euro: assessment and prospects». Organized by the Embassy of Luxembourg in Athens, Megaron-the Athens Concert Hall and ELIAMEP
- ▶ 31.05.2013: lecture of President of Eurogroup and Minister of Finance of the Netherlands, Jeroen Dijsselbloem. The title of his speech was: "Working together towards European recovery". Organised by the Crisis Observatory of ELIAMEP and the Embassy of the Kingdom of the Netherlands in Athens
- ▶ 5.11.2013: ELIAMEP's Annual Lecture on: Revolutionary processes in Syria and [the rest of] the Arab World. The Quest for New Deals amidst Turmoil on. Speaker was Dr. Bassma Kodmani, co-founder and former spokesperson to the Syrian National Council and Executive Director, Arab Reform Initiative.

**European Seminar**  
**(<http://europeanseminars.eliamep.gr/>),**

11<sup>th</sup> European Seminar  
*"Integration or Disintegration? Which way forward for Europe?"*.  
3-6 July, Halki, Greece  
The seminar is organized in cooperation with the European Policy Center (EPC) and with the support of the Lifelong Learning Programme, Jean Monnet Actions of the European Union (Education, Audiovisual & Culture Executive Agency).



# PUBLICATIONS

*Publications are another tool ELIAMEP uses to disseminate the results of its work and to promote the public debate. Publications play a major role in the Foundation's work as more than 200 studies, seminar and conference proceedings, working papers and monographs (in Greek and in English) have been published since 1988. ELIAMEP's main publications are:*

The **Journal of Southeast European and Black Sea Studies** (in 2000 the Journal replaced the Southeast European Yearbook that had been annually published since 1989). The Journal which is published by Routledge aims to establish a line of communication with the Balkan and Black Sea regions. The principal disciplines covered by the Journal are politics, political economy, international relations and contemporary history. It takes both an academic and a policy-oriented approach and provides a unique opportunity to establish new paradigms of analysis for the region by breaking away from the traditional ethnocentric approaches and developing a deeper understanding of the area

The **Policy Papers** series that aims to put forward realistic policy proposals on Greek foreign and security policy as well as significant European policy issues.

#### **Recent Policy Papers**

- ▶ "Turkish-Israeli relations and strategic energy calculations of Greece and Cyprus" by Theodore Tsakiris
- ▶ "The energy dimension of Greek foreign policy", by Theodore Tsakiris
- ▶ The Future of Spain (2014 and beyond), by Javier Díaz-Giménez & Morten Olsen
- ▶ What's Wrong with Europe? by Paolo Manasse, Isabella Rota Baldini
- ▶ *Structural causes of the European crisis, ideas contested and the reluctant response of the European Social Democracy. Lessons learned and a progressive way forward*, by Panagiotis Vlachos

The **Working Papers** series that have replaced the Occasional papers and Postgraduate notes since 2008.

#### **Recent Working Papers**

- ▶ "Pluralism and Religious Freedom in Majority Orthodox Contexts" Effie Fokas
- ▶ "The role of Turkish think tanks in Turkish foreign policy" by Pantelis Touloumakos
- ▶ "A Question of Engagement: Geopolitics and the American Factor in Greek Foreign Policy" by John Sitalides
- ▶ "Relations of Iran with Greece and the EU" by Evangelos Venetis
- ▶ "Dependencies & Vulnerabilities: The Energy Parameters of the Evolving Crisis between Russia, the EU and Ukraine" by Theodore Tsakiris
- ▶ "Dictionary of the Ukrainian crisis" by Thanos Dokos
- ▶ "WTO Accession and Energy Markets: An Overview of Russia" by Theocharis Grigoriadis, Dimitrios Moschos and Sofia Saridi
- ▶ "In search of a reset for Turkish foreign policy in the Middle East" by Ioannis N. Grigoriadis
- ▶ "The struggle between Turkey & Saudi Arabia for the leadership of Sunni Islam" by Evangelos Venetis

The **Briefing Notes** series which aim to provide a brief comment immediately after an important development or crisis

#### **Recent Briefing Notes**

- ▶ *"The March 2014 Parliamentary Elections in Serbia and their Legacy"*, by Ioannis Armakolas and Maja Maksimović
- ▶ *"Who lost (in) Kiev"*, by Panagiota Manoli
- ▶ *"A European Solution to the Ukrainian Conundrum: Anticipating Russian Strategic Reactions & Re-Stabilizing Ukraine"*, by Theodore Tsakiris
- ▶ *"The 7th EU-Brazil Summit: What to expect?"* Elena Lazarou

The **Middle East Mediterranean (MEM)** is a bimonthly report of the ELIAMEP Middle East Research Project, focusing largely on geopolitical and economic developments, debates and policies, affecting the future of the Middle East. MEM hosts analyses, commentaries, interviews and news, conducting research in the fields of politics, economics and culture in the Middle East and adjacent areas, such as the Eastern Mediterranean.

The **ELIAMEP Thesis** series that consists of short and timely pieces of analysis and recommendations published several times a year and covering topical issues related to EU integration, Europe's role in global affairs and important developments in international affairs.

- ▶ *Greek defence spending in times of crisis: The urgent need for defence reforms*, by Dr Thanos Dokos and Prof. Christos Kollias

#### **Recent Migration Projects' publications**

- ▶ *Is the indiscriminate detention of irregular migrants a cost-effective policy tool? A case-study of the Amygdaleza Pre-Removal*, by Danai Angeli, Anna Triandafyllidou
- ▶ *Detention as Punishment: Can indefinite detention be Greece's main policy tool to manage its irregular migrant population?*, by Anna Triandafyllidou, Danai Angeli, Angeliki Dimitriadi
- ▶ *Governing Irregular Migration: States, Migrants and Intermediaries at the Age of Globalisation*, by Panos Hatziprokopiou and Anna Triandafyllidou
- ▶ *The vicious circle of irregular migration from Pakistan to Greece and back to Pakistan*, by Kleopatra Yousef
- ▶ *Migration from Afghanistan to third countries and Greece*, by Angeliki Dimitriadi

#### **Recent Crisis Observatory's Opinion Articles, Research Papers and Research Reports**

- ▶ *Europe's Japanese Winter: A Brussels view*, by Chara Georgiadou
- ▶ *Self-organized digital numismatic economies*, by Ioannis Avramopoulos
- ▶ *Cyprus - A Year after the Bail-in*, by Sofronis Clerides
- ▶ *Economic Crisis, Social Solidarity and the Voluntary Sector in Greece*, by Dimitri A. Sotiropoulos and Dimitris Bourikos
- ▶ *Financial contagion during the European sovereign debt crisis: a selective literature review*, by Vassilios G. Papavassiliou
- ▶ *The public-private duality in wage reforms and adjustment during the Greek crisis*, by Rebekka Christopoulou & Vassilis Monastiriotis
- ▶ *Corporate Governance and the Great Recession: An Alternative Explanation for Germany's Success in the Post-2008 World*, by Pavlos Masouros
- ▶ *The State, NGOs and the Rest*, by Akis Sakellariou

The **ELIAMEP Newsletter** provides updates on our activities, publications and forthcoming events. It also includes executive summaries of ongoing research and in opinions from ELIAMEP associates, friends and other scholars who wish to comment on recent regional and international developments.

In addition, ELIAMEP's publications include books which are published in cooperation with other publishers.

#### **Recent Books**

- ▶ *"Rights and Courts in Pursuit of Social Change"*, by Dia Anagnostou
- ▶ *"The Unhappy State of the Union: Europe Needs a New Grand Bargain"*, by Loukas Tsoukalis
- ▶ *"Media Policies Revisited. The Challenge for Media Freedom and Independence"*, edited by E. Psychogiopoulou
- ▶ *"The Greek Crisis in the Media"*, by George Tzogopoulos
- ▶ Triandafyllidou, A. and Gropas, R. 2014. *European Immigration: A Sourcebook*, second, new and expanded edition, Aldershot: Ashgate

# NETWORKS AND PARTNERSHIPS

*ELIAMEP has an extensive institutional networking and international presence. The Foundation plays an active and constructive role in a number of networks*

## Networks

ELIAMEP plays an active and constructive role in a number of international and diverse networks such as the:

- ▶ Euro-Mediterranean Study Commission (EuroMeSCo)
  - ▶ Arab Reform Initiative (ARI)
  - ▶ European Information Network on International Relations and Area Studies (EINIRAS)
  - ▶ European Policy Institute Network (EPIN)
  - ▶ Balkan Communication Network (BCN)
  - ▶ International Relations and Security Network – (ISN)
  - ▶ Black Sea Research Network
- As of January 2006, ELIAMEP has also joined the Advisory Board of “Europe’s World”, the first Europe wide international policy journal. Since 2008, ELIAMEP is a partner of the network Think Global – Act European established by Nôtre Europe and the Fondation pour l’Innovation Politique (Fondapol) that is working towards policy recommendations for the EU’s troika presidency (France, the Czech Republic and Sweden, July 2008 - December 2009).

## Partnerships

Since 2000, ELIAMEP is the coordinator of both the European and American Marshall Memorial Fellowship Programs of the German Marshall Fund in Greece.

The MMF programme aims at creating a network of young European and American leaders in an attempt to further strengthen the transatlantic relationship.

ELIAMEP also serves as the channel for recruiting Greek students for the Master’s Programme at the College of Europe through the Greek Selection Committee and for Istanbul Bilgi University’s Masters Programme in International Relations with a concentration on Greek-Turkish Relations.

ELIAMEP has become actively involved with the Policy Network in London and the European Institute of the London School of Economics and Political Science in the project “An EU ‘fit for purpose’ in a global age.”

Through a series of seminars in different European countries, including Greece, two high-profile conferences in London and Brussels, and the participation of leading European academics and politicians, this initiative will lead to a collective volume of policy papers on a wide range of EU policy choices post-2009.

## Networks of Excellence

ELIAMEP participates in two Networks of Excellence funded by the European Commission, EU-CONSENT - Wider Europe, Deeper Integration? And RECOWOWE – Reconciling Work and Welfare.

# MULTIMEDIA

*Visiting  
ELIAMEP's website  
www.eliamep.gr  
on a regular basis is  
the best way to learn  
about our work and  
activities*

**ELIAMEP's website has enjoyed a growing and wider visibility over the past years, with visitors from around the world.**

## **www.eliamep.gr: Renovation, Innovation**

ELIAMEP continues its effort to further expand its web-presence. In particular, the Foundation's main website reinforces its role as a central channel of communication for disseminating information on a daily basis about our activities, publications, events and initiatives. The Foundation's main website, [www.eliamep.gr](http://www.eliamep.gr) and its English edition [www.eliamep.gr/en](http://www.eliamep.gr/en) offer now information in both Greek and English simultaneously.

Moreover, our Foundation endeavors to be active in social media. Its facebook and twitter accounts aim not only at spreading the word but also at increasing interaction between ELIAMEP and citizens at the national and international levels. ELIAMEP has also launched its official youtube channel, where interviews with scholars and politicians are regularly uploaded.

**ΕΛΙΑΜΕΠ**  **ΕΛΙΑΜΕΡ**

ΕΛΛΗΝΙΚΟ ΙΔΡΥΜΑ ΕΥΡΩΠΑΪΚΗΣ & ΕΞΩΤΕΡΙΚΗΣ ΠΟΛΙΤΙΚΗΣ  
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